

# Golf Enterprise

*Dal Lockwood, Manager*

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## 2013 Enterprise Objectives

- To attract golfers to play a 9-hole and 18-hole round of golf at Patty Jewett and Valley Hi Golf Courses. Measurable outcome: increased number of rounds played.
- To be a self-sustaining enterprise and still provide quality, affordable golf services to the residents and visitors of the City of Colorado Springs. Measurable outcome: average green fee per 9-hole round.
- To provide a high quality golf experience to the City of Colorado Springs at a sustainable, self supporting level. Measurable outcome: decreased maintenance cost per hole.

## All Funds Summary

	Source of Funds	2011 Actual	2012 Original Budget	* 2012 Amended Budget	2013 Budget	2013 Budget -
						* 2012 Amended Budget
	Patty Jewett Golf Course	\$1,939,724	\$2,071,053	\$2,071,053	\$2,071,381	\$328
	Valley Hi Golf Course	1,138,504	1,165,743	1,165,743	1,162,759	(2,984)
	<b>Total Enterprise Funds</b>	<b>\$3,078,228</b>	<b>\$3,236,796</b>	<b>\$3,236,796</b>	<b>\$3,234,140</b>	<b>(\$2,656)</b>
<b>All Funds</b>	Use of Funds	2011 Actual	2012 Original Budget	* 2012 Amended Budget	2013 Budget	2013 Budget - * 2012 Amended Budget
	Patty Jewett Golf Course	\$1,933,603	\$2,069,943	\$2,069,943	\$2,085,906	\$15,963
	Valley Hi Golf Course	1,106,341	1,177,135	1,177,135	1,167,455	(9,680)
	<b>Total Enterprise Funds</b>	<b>\$3,039,944</b>	<b>\$3,247,078</b>	<b>\$3,247,078</b>	<b>\$3,253,361</b>	<b>\$6,283</b>
	Patty Jewett Golf Course	9.50	8.00	8.00	8.00	0.00
	Valley Hi Golf Course	5.00	3.00	3.00	3.00	0.00
	<b>Total Positions</b>	<b>14.50</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	<b>0.00</b>

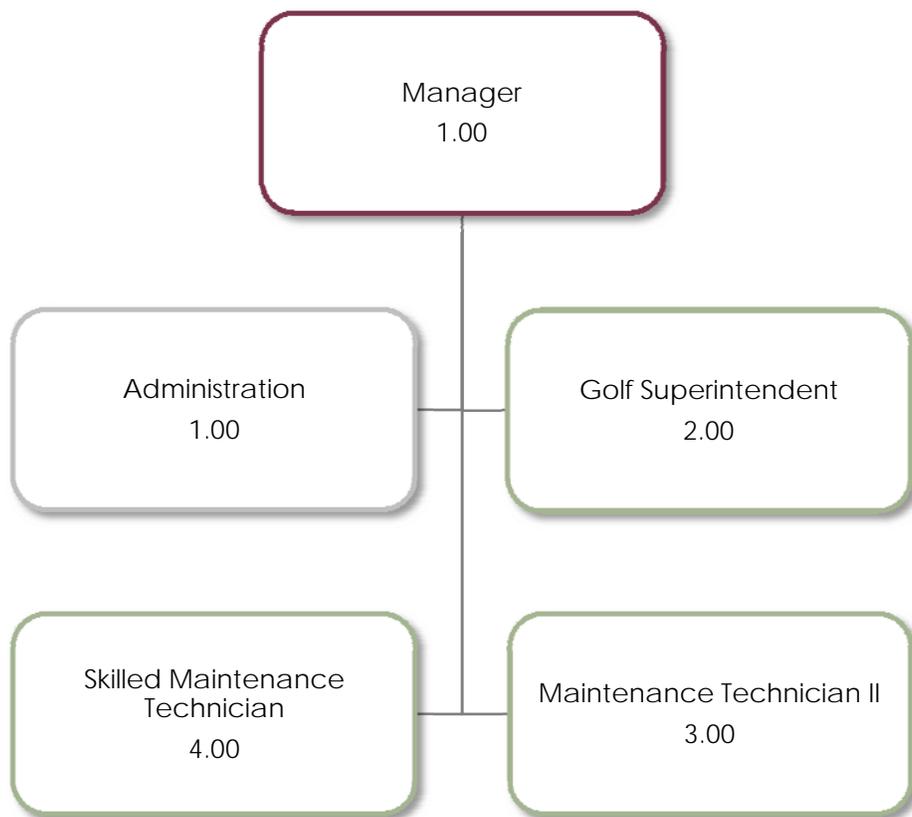
\* 2012 Amended Budget includes no changes from Original Budget as of 8/30/2012.

## Significant Financial and Staff Modifications vs. 2012

- There are no significant financial or staff modifications for 2013 at either golf course.

## Golf Enterprise

The City owns two golf courses, operated as enterprises, which are maintained for players of all abilities. The Golf Enterprise provides a high quality, affordable golf experience while being a financially responsible self-supporting enterprise. Patty Jewett Golf Course, the third oldest public course west of the Mississippi, has been City-owned since 1919. Valley Hi Golf Course was constructed in 1956 and purchased by the City in 1975. Both courses serve players of all abilities as well as provide a wide range of services including full-service restaurants, pro-shops, lessons, leagues, golf outings, men's and women's association play, and competitive tournament play.



The sections below provide a summary of the Budget, authorized positions, changes that occurred after the budget was implemented for 2012, and changes occurring as part of the 2013 Golf Enterprise Budget.

Patty Jewett Funds	Source of Funds	2010 Actual	2011 Actual	2012 Original Budget	* 2012 Amended Budget	2013 Budget	2013 Budget - * 2012 Amended Budget
	Fees	\$73,525	\$69,253	\$77,450	\$77,450	\$79,548	\$2,098
	Daily 9 and 18 Hole Green Fees	1,283,197	1,284,167	1,293,001	1,293,001	1,364,527	71,526
	Cart Fees	241,879	214,588	236,025	236,025	236,025	0
	Concessions	153,284	156,679	145,306	145,306	154,982	9,676
	Operating Fee Daily	205,089	200,194	296,310	296,310	216,762	(79,548)
	Miscellaneous	86,781	8,194	9,563	9,563	9,513	(50)
	Interest	13,399	6,649	13,398	13,398	10,024	(3,374)
	<b>Total</b>	<b>\$2,057,154</b>	<b>\$1,939,724</b>	<b>\$2,071,053</b>	<b>\$2,071,053</b>	<b>\$2,071,381</b>	<b>\$328</b>
	Use of Funds	2010 Actual	2011 Actual	2012 Original Budget	* 2012 Amended Budget	2013 Budget	2013 Budget - * 2012 Amended Budget
Salary/Benefits/Pensions	\$747,767	\$690,988	\$710,967	\$710,967	\$739,095	\$28,128	
Operating	1,211,580	1,142,794	1,218,976	1,218,976	1,233,971	14,995	
Capital Outlay	774,368	99,821	140,000	140,000	112,840	(27,160)	
<b>Total</b>	<b>\$2,733,715</b>	<b>\$1,933,603</b>	<b>\$2,069,943</b>	<b>\$2,069,943</b>	<b>\$2,085,906</b>	<b>\$15,963</b>	

Patty Jewett Positions	Position Title	2011 Budget	2012 Original Budget	* 2012 Amended Budget	2013 Budget	2013 Budget - * 2012 Amended Budget
	Golf Course Division Manager	1.00	1.00	1.00	1.00	0.00
	Golf Course Superintendent	1.00	1.00	1.00	1.00	0.00
	Maintenance Technician II	4.00	3.00	3.00	3.00	0.00
	Skilled Maintenance Technician	2.00	2.00	2.00	2.00	0.00
	Senior Office Specialist	1.00	1.00	1.00	1.00	0.00
	Public Communications Specialist	0.50	0.00	0.00	0.00	0.00
	<b>Total Positions</b>	<b>9.50</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>	<b>0.00</b>

\* 2012 Amended Budget includes no changes from Original Budget as of 8/30/2012.

<b>Funding Changes</b>	<b>During 2012</b>	<b>* 2012 Amended - 2012 Original Budget</b>
	None	\$0
	<b>Total During 2012</b>	<b>\$0</b>
	<b>For 2013</b>	<b>2013 Budget - * 2012 Amended Budget</b>
	Increase Salary/Benefits/Pensions to properly fund current actual costs of filled positions	\$28,128
	Increase in operating	14,995
	Reduce capital outlay for purchase of two mowers, two greens rollers, and a stump grinder	(27,160)
<b>Total For 2013</b>	<b>\$15,963</b>	

<b>Position Changes</b>	<b>During 2012</b>	<b>* 2012 Amended - 2012 Original Budget</b>
	None	0.00
	<b>Total During 2012</b>	<b>0.00</b>
	<b>For 2013</b>	<b>2013 Budget - * 2012 Amended Budget</b>
	None	0.00
<b>Total For 2013</b>	<b>0.00</b>	

\* 2012 Amended Budget includes no changes from Original Budget as of 8/30/2012.

Valley Hi Funds	Source of Funds	2010 Actual	2011 Actual	2012 Original Budget	* 2012 Amended Budget	2013 Budget	2013 Budget - * 2012 Amended Budget
	Fees	\$48,275	\$81,900	\$50,576	\$50,576	\$90,035	\$39,459
	Daily 9 and 18 Hole Green Fees	651,576	675,429	682,343	682,343	682,343	0
	Cart Fees	189,890	208,587	191,775	191,775	195,363	3,588
	Concessions	42,900	42,900	42,900	42,900	42,900	0
	Operating Fee Daily	133,610	113,820	184,521	184,521	140,211	(44,310)
	Miscellaneous	50,856	11,340	4,088	4,088	4,873	785
	Interest	9,541	4,528	9,540	9,540	7,034	(2,506)
	<b>Total</b>	<b>\$1,126,648</b>	<b>\$1,138,504</b>	<b>\$1,165,743</b>	<b>\$1,165,743</b>	<b>\$1,162,759</b>	<b>(\$2,984)</b>
Use of Funds	2010 Actual	2011 Actual	2012 Original Budget	* 2012 Amended Budget	2013 Budget	2013 Budget - * 2012 Amended Budget	
Salary/Benefits/Pensions	\$341,205	\$343,718	\$314,447	\$314,447	\$316,084	\$1,637	
Operating	859,490	762,623	862,688	862,688	851,371	(11,317)	
Capital Outlay	0	0	0	0	0	0	
<b>Total</b>	<b>\$1,200,695</b>	<b>\$1,106,341</b>	<b>\$1,177,135</b>	<b>\$1,177,135</b>	<b>\$1,167,455</b>	<b>(\$9,680)</b>	

Valley Hi Positions	Position Title	2011 Budget	2012 Original Budget	* 2012 Amended Budget	2013 Budget	2013 Budget - * 2012 Amended Budget
	Golf Course Superintendent	1.00	1.00	1.00	1.00	0.00
	Maintenance Technician II	1.00	0.00	0.00	0.00	0.00
	Skilled Maintenance Technician	2.00	2.00	2.00	2.00	0.00
	Office Specialist	1.00	0.00	0.00	0.00	0.00
	<b>Total Positions</b>	<b>5.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>0.00</b>

\* 2012 Amended Budget includes no changes from Original Budget as of 8/30/2012.

<b>Funding Changes</b>	<b>During 2012</b>	<b>* 2012 Amended - 2012 Original Budget</b>
	None	\$0
	<b>Total During 2012</b>	<b>\$0</b>
	<b>For 2013</b>	<b>2013 Budget - * 2012 Amended Budget</b>
	Increase Salary/Benefits/Pensions to properly fund current actual costs of filled positions	\$1,637
	Decrease in operating	(11,317)
	<b>Total For 2013</b>	<b>(\$9,680)</b>

<b>Position Changes</b>	<b>During 2012</b>	<b>* 2012 Amended - 2012 Original Budget</b>
	None	0.00
	<b>Total During 2012</b>	<b>0.00</b>
	<b>For 2013</b>	<b>2013 Budget - * 2012 Amended Budget</b>
	None	0.00
	<b>Total For 2013</b>	<b>0.00</b>

\* 2012 Amended Budget includes no changes from Original Budget as of 8/30/2012.

**City of Colorado Springs  
Budget Detail Report**

451 GOLF PATTY JEWETT  
Golf - Patty Jewett

Account #	Description	2010 Actuals	2011 Actuals	2012 Budget	2013 Budget	2012 Budget to 2013 Budget \$ Change	2012 Budget to 2013 Budget % Change
51205	CIVILIAN SALARIES	436,362	423,306	437,462	452,918	15,456	3.53%
51210	OVERTIME	18,764	19,567	15,000	15,000	0	0.00%
51220	SEASONAL TEMPORARY	106,812	81,764	110,000	110,000	0	0.00%
51235	STANDBY	2,799	3,062	1,000	1,000	0	0.00%
51260	VACATION BUY PAY OUT	2,672	1,193	0	0	0	0.00%
51299	SALARIES REIMBURSEMENTS	(2,849)	(1,929)	0	0	0	0.00%
51610	PERA	74,505	69,629	59,669	70,860	11,191	18.76%
51615	WORKERS COMPENSATION	13,704	12,624	10,123	14,139	4,016	39.67%
51620	EQUITABLE LIFE INSURANCE	1,284	1,205	1,151	1,261	110	9.56%
51625	VISION CARE	472	0	0	0	0	0.00%
51640	DENTAL INSURANCE	3,570	3,059	3,180	3,240	60	1.89%
51655	RETIRED EMP MEDICAL INS	4,427	4,391	4,162	4,000	(162)	-3.89%
51665	CASH BACK	(246)	480	0	0	0	0.00%
51675	UNEMPLOYMENT INSURANCE	4,284	7,856	0	0	0	0.00%
51690	MEDICARE	7,910	7,379	6,323	6,567	244	3.86%
51695	CITY EPO MEDICAL PLAN	73,297	57,313	62,897	60,109	(2,788)	-4.43%
51696	ADVANTAGE HD MED PLAN	0	79	0	0	0	0.00%
51697	HRA BENEFIT TO ADV MED PLAN	0	10	0	0	0	0.00%
<b>Total Salaries and Benefits</b>		<b>747,767</b>	<b>690,988</b>	<b>710,967</b>	<b>739,094</b>	<b>28,127</b>	<b>3.96%</b>
52105	MISCELLANEOUS OPERATING	1	0	0	0	0	0.00%
52110	OFFICE SUPPLIES	1,505	864	2,000	2,000	0	0.00%
52115	MEDICAL SUPPLIES	398	859	1,025	1,025	0	0.00%
52120	COMPUTER SOFTWARE	0	395	500	500	0	0.00%
52122	CELL PHONES EQUIP AND SUPPLIES	47	150	0	0	0	0.00%
52125	GENERAL SUPPLIES	14,133	13,463	19,000	11,000	(8,000)	-42.11%
52135	POSTAGE	9	7	0	0	0	0.00%
52140	WEARING APPAREL	5,636	4,343	4,500	4,500	0	0.00%
52145	PAINT AND CHEMICAL	225	0	1,500	1,500	0	0.00%
52150	SEED AND FERTILIZER	98,257	113,424	105,000	105,000	0	0.00%
52155	AUTOMOTIVE	2,303	540	2,500	2,500	0	0.00%
52175	SIGNS	525	32	2,000	2,000	0	0.00%
52190	JANITORIAL SUPPLIES	5,702	6,722	6,000	6,750	750	12.50%
52205	MAINT LANDSCAPING	4,121	3,615	8,000	8,000	0	0.00%
52210	MAINT TREES	11,075	10,746	14,000	14,000	0	0.00%
52215	MAINT GROUNDS	35,760	24,828	26,000	28,000	2,000	7.69%
52220	MAINT OFFICE MACHINES	0	0	700	700	0	0.00%
52230	MAINT FURNITURE AND FIXTURES	280	0	1,250	0	(1,250)	-100.00%
52235	MAINT MACHINERY AND APPARATUS	36,154	44,844	41,000	43,000	2,000	4.88%
52240	MAINT NONFLEET VEHICLES EQP	205	0	500	500	0	0.00%
52265	MAINT BUILDINGS AND STRUCTURE	14,051	5,983	21,000	16,000	(5,000)	-23.81%
52270	MAINT WELLS AND RESERVOIRS	33,272	22,191	35,000	35,000	0	0.00%
52280	MAINT ROADS AND BRIDGES	0	2,120	7,000	7,000	0	0.00%
52405	ADVERTISING SERVICES	7,709	4,341	10,000	6,000	(4,000)	-40.00%
52410	BUILDING SECURITY SERVICES	3,590	3,591	0	3,500	3,500	0.00%
52423	TELECOMMUNICATION SERVICES	0	472	0	0	0	0.00%
52450	LAUNDRY AND CLEANING SERVICES	1,364	1,467	2,000	2,000	0	0.00%
52568	BANK AND INVESTMENT FEES	0	0	0	500	500	0.00%
52575	SERVICES	348,735	308,364	331,104	326,604	(4,500)	-1.36%
52605	CAR MILEAGE	106	267	400	400	0	0.00%
52615	DUES AND MEMBERSHIP	2,290	2,175	2,800	2,800	0	0.00%
52625	MEETING EXPENSES IN TOWN	232	214	1,225	475	(750)	-61.22%
52630	TRAINING	659	2,098	3,200	3,200	0	0.00%
52645	SUBSCRIPTIONS	130	0	300	300	0	0.00%
52655	TRAVEL OUT OF TOWN	3,488	662	3,950	3,950	0	0.00%
52705	COMMUNICATIONS	12,814	13,257	12,442	0	(12,442)	-100.00%
52735	TELEPHONE LONG DIST CALLS	80	59	600	600	0	0.00%
52736	CELL PHONE AIRTIME	76	7	0	0	0	0.00%
52738	CELL PHONE BASE CHARGES	3,940	4,263	6,360	4,860	(1,500)	-23.58%
52740	GENERAL INSURANCE-CITY	7,247	6,886	4,162	4,162	0	0.00%
52745	UTILITIES	(11,464)	(11,942)	0	0	0	0.00%
52746	UTILITIES ELECTRIC	58,872	62,800	58,000	58,000	0	0.00%

<u>Account #</u>	<u>Description</u>	<u>2010 Actuals</u>	<u>2011 Actuals</u>	<u>2012 Budget</u>	<u>2013 Budget</u>	<u>2012 Budget to 2013 Budget \$ Change</u>	<u>2012 Budget to 2013 Budget % Change</u>
52747	UTILITIES GAS	21,448	20,014	22,000	22,000	0	0.00%
52748	UTILITIES SEWER	10,159	10,694	8,156	8,156	0	0.00%
52749	UTILITIES WATER	268,215	274,904	225,835	255,835	30,000	13.28%
52765	LEASE PURCHASE PAYMENTS	62,571	62,571	88,135	90,015	1,880	2.13%
52775	MINOR EQUIPMENT	3,101	7,336	7,000	8,616	1,616	23.09%
52795	RENTAL OF EQUIPMENT	1,986	2,019	2,000	2,000	0	0.00%
52805	ADMIN PRORATED CHARGES	112,692	77,700	97,932	98,148	216	0.22%
52872	MAINT FLEET VEHICLES EQP	26,824	30,355	31,650	31,650	0	0.00%
52874	OFFICE SERVICES PRINTING	301	412	500	500	0	0.00%
52970	ENVIRON PROTECTION PROGRAM	756	2,682	10,725	10,725	0	0.00%
<b>Total Operating Expenses</b>		<b>1,211,580</b>	<b>1,142,794</b>	<b>1,228,951</b>	<b>1,233,971</b>	<b>5,020</b>	<b>0.41%</b>
53050	MACHINERY AND APPARATUS	111,257	99,821	130,025	112,840	(17,185)	-13.22%
53090	BUILDINGS AND STRUCTURES	663,111	0	0	0	0	0.00%
<b>Total Capital Outlay</b>		<b>774,368</b>	<b>99,821</b>	<b>130,025</b>	<b>112,840</b>	<b>(17,185)</b>	<b>-13.22%</b>
<b>Total Expenses</b>		<b>2,733,715</b>	<b>1,933,603</b>	<b>2,069,943</b>	<b>2,085,905</b>	<b>15,962</b>	<b>0.77%</b>

Totals may differ from narratives due to rounding.

## City of Colorado Springs Budget Detail Report

455 GOLF VALLEY HI  
Golf - Valley Hi

Account #	Description	2010 Actuals	2011 Actuals	2012 Budget	2013 Budget	2012 Budget to 2013 Budget \$ Change	2012 Budget to 2013 Budget % Change
51205	CIVILIAN SALARIES	171,935	180,764	169,647	160,566	(9,081)	-5.35%
51210	OVERTIME	8,296	2,264	3,000	3,000	0	0.00%
51220	SEASONAL TEMPORARY	80,574	69,924	78,540	82,540	4,000	5.09%
51235	STANDBY	0	2,038	0	0	0	0.00%
51245	RETIREMENT TERM VACATION	0	9,328	0	0	0	0.00%
51260	VACATION BUY PAY OUT	110	906	0	0	0	0.00%
51299	SALARIES REIMBURSEMENTS	(1,509)	(906)	0	0	0	0.00%
51610	PERA	34,820	34,870	22,986	31,577	8,591	37.37%
51615	WORKERS COMPENSATION	6,634	6,924	3,999	7,165	3,166	79.17%
51620	EQUITABLE LIFE INSURANCE	504	415	405	511	106	26.17%
51625	VISION CARE	118	0	0	0	0	0.00%
51640	DENTAL INSURANCE	1,442	1,068	1,260	1,295	35	2.78%
51655	RETIRED EMP MEDICAL INS	1,102	1,093	1,000	1,000	0	0.00%
51665	CASH BACK	59	0	0	0	0	0.00%
51675	UNEMPLOYMENT INSURANCE	1,160	7,210	0	0	0	0.00%
51690	MEDICARE	3,691	3,693	2,435	2,328	(107)	-4.39%
51695	CITY EPO MEDICAL PLAN	32,269	24,127	31,175	26,102	(5,073)	-16.27%
<b>Total Salaries and Benefits</b>		<b>341,205</b>	<b>343,718</b>	<b>314,447</b>	<b>316,084</b>	<b>1,637</b>	<b>0.52%</b>
52110	OFFICE SUPPLIES	1,567	984	961	961	0	0.00%
52115	MEDICAL SUPPLIES	0	194	425	425	0	0.00%
52125	GENERAL SUPPLIES	4,975	7,285	8,920	6,920	(2,000)	-22.42%
52135	POSTAGE	0	36	0	0	0	0.00%
52140	WEARING APPAREL	3,905	2,898	2,550	2,550	0	0.00%
52145	PAINT AND CHEMICAL	322	241	850	850	0	0.00%
52150	SEED AND FERTILIZER	69,376	54,929	69,603	72,603	3,000	4.31%
52155	AUTOMOTIVE	1,060	936	1,764	1,764	0	0.00%
52165	LICENSES AND TAGS	0	0	170	170	0	0.00%
52175	SIGNS	1,246	54	850	850	0	0.00%
52190	JANITORIAL SUPPLIES	2,912	3,090	2,550	3,550	1,000	39.22%
52205	MAINT LANDSCAPING	2,955	472	2,890	2,890	0	0.00%
52210	MAINT TREES	5,100	2,750	4,675	4,675	0	0.00%
52215	MAINT GROUNDS	28,902	14,451	26,605	21,605	(5,000)	-18.79%
52220	MAINT OFFICE MACHINES	0	0	425	425	0	0.00%
52225	MAINT COMPUTER SOFTWARE	0	0	149	149	0	0.00%
52230	MAINT FURNITURE AND FIXTURES	845	801	850	850	0	0.00%
52235	MAINT MACHINERY AND APPARATUS	37,547	32,736	30,600	32,600	2,000	6.54%
52240	MAINT NONFLEET VEHICLES EQP	720	703	1,561	811	(750)	-48.05%
52265	MAINT BUILDINGS AND STRUCTURE	15,757	12,138	20,540	20,540	0	0.00%
52270	MAINT WELLS AND RESERVOIRS	25,475	20,826	25,500	25,500	0	0.00%
52280	MAINT ROADS AND BRIDGES	17	2,748	4,250	4,250	0	0.00%
52405	ADVERTISING SERVICES	7,257	2,573	7,650	4,650	(3,000)	-39.22%
52410	BUILDING SECURITY SERVICES	1,672	1,672	0	1,670	1,670	0.00%
52423	TELECOMMUNICATION SERVICES	0	472	0	0	0	0.00%
52450	LAUNDRY AND CLEANING SERVICES	1,466	1,422	1,275	1,575	300	23.53%
52568	BANK AND INVESTMENT FEES	0	0	0	350	350	0.00%
52575	SERVICES	202,746	193,385	208,000	203,000	(5,000)	-2.40%
52605	CAR MILEAGE	0	0	255	255	0	0.00%
52615	DUES AND MEMBERSHIP	1,580	1,729	1,488	1,488	0	0.00%
52625	MEETING EXPENSES IN TOWN	132	0	153	153	0	0.00%
52630	TRAINING	868	1,584	1,700	1,700	0	0.00%
52645	SUBSCRIPTIONS	0	0	170	170	0	0.00%
52655	TRAVEL OUT OF TOWN	424	0	850	1,350	500	58.82%
52705	COMMUNICATIONS	8,763	9,878	8,768	0	(8,768)	-100.00%
52735	TELEPHONE LONG DIST CALLS	54	(17)	150	150	0	0.00%
52736	CELL PHONE AIRTIME	90	22	0	0	0	0.00%
52738	CELL PHONE BASE CHARGES	3,249	3,431	3,750	3,500	(250)	-6.67%
52740	GENERAL INSURANCE-CITY	7,553	8,693	7,951	7,951	0	0.00%
52745	UTILITIES	(2,400)	(2,400)	0	0	0	0.00%
52746	UTILITIES ELECTRIC	40,007	40,800	41,947	41,947	0	0.00%
52747	UTILITIES GAS	16,182	15,416	25,762	15,762	(10,000)	-38.82%
52748	UTILITIES SEWER	3,882	3,936	4,775	4,775	0	0.00%

<u>Account #</u>	<u>Description</u>	<u>2010 Actuals</u>	<u>2011 Actuals</u>	<u>2012 Budget</u>	<u>2013 Budget</u>	<u>2012 Budget to 2013 Budget \$ Change</u>	<u>2012 Budget to 2013 Budget % Change</u>
52749	UTILITIES WATER	174,293	158,029	154,258	164,258	10,000	6.48%
52765	LEASE PURCHASE PAYMENTS	69,651	86,066	89,085	89,085	0	0.00%
52775	MINOR EQUIPMENT	7,369	2,705	5,100	6,000	900	17.65%
52795	RENTAL OF EQUIPMENT	133	552	2,295	1,295	(1,000)	-43.57%
52805	ADMIN PRORATED CHARGES	75,624	44,064	51,804	56,952	5,148	9.94%
52806	PAYMENT IN LIEU OF TAXES	4,452	3,816	3,339	2,922	(417)	-12.49%
52872	MAINT FLEET VEHICLES EQP	27,053	23,893	32,500	32,500	0	0.00%
52874	OFFICE SERVICES PRINTING	221	80	425	425	0	0.00%
52970	ENVIRON PROTECTION PROGRAM	4,488	2,550	2,550	2,550	0	0.00%
<b>Total Operating Expenses</b>		<b>859,490</b>	<b>762,623</b>	<b>862,688</b>	<b>851,371</b>	<b>(11,317)</b>	<b>-1.31%</b>
<b>Total Capital Outlay</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Total Expenses</b>		<b>1,200,695</b>	<b>1,106,341</b>	<b>1,177,135</b>	<b>1,167,455</b>	<b>(9,680)</b>	<b>-0.82%</b>

Totals may differ from narratives due to rounding.